



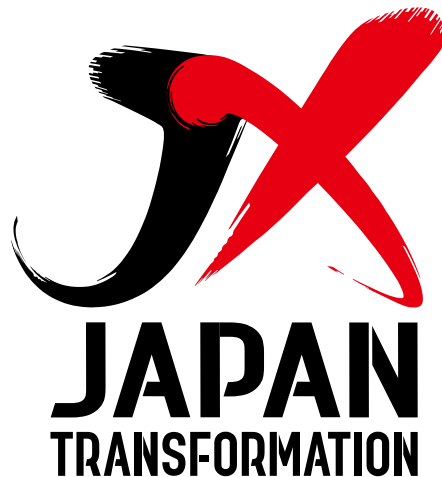
**JAPAN**  
TRANSFORMATION



**Japan  
Association  
of  
New  
Economy**

- Japan Association of New Economy (abbreviation : Shinkeiren / JANE)
- Founded: June 1, 2012
- Members: 553 companies

※as of January 1, 2025



Japan's newest business association dedicated to creating an environment in which individuals and private companies can maximize their potential for economic and social reform centered on digital. With the basic principle of **"Give more authority to private sector"**, JANE publishes numerous policy proposals and statements of both regulatory reform and market creation type every year. It has a diverse membership that transcends the boundaries of size and industry, ranging from start-ups to large corporations, and from IT companies to construction and manufacturing companies. In addition, more than half of the approximately 50 board members and executives are founders of the company, which distinguishes JANE as an "economic organization where entrepreneurs gather". After the 10th anniversary in 2022, JANE is further revitalizing its activities under the new slogan **"Japan Transformation"** as a guideline that encompasses the origin of its activities: the promotion of "innovation, entrepreneurship, and globalization".

## Benefits of Membership

Access to the latest developments in business/politics

Participate in policy advocacies

Networking / information exchange among members



**Hiroshi MIKITANI**

**Representative Director**  
Chairman & CEO  
Rakuten Group, Inc.



**Susumu FUJITA**

**Vice Representative Director**  
CEO, President  
CyberAgent, Inc



**Takashi INOUE**

**Director(Public Relations)**  
Chairperson  
LIFULL Co.,Ltd.



**Noboru HACHIMINE**

**Director(Member affairs)**  
Founder & Chairman  
DIGITAL HOLDINGS, INC.



**Noriyuki MATSUDA**

**Director**  
Founder & CEO  
SOURCENEXT Corporation



**Koichiro YOSHIDA**

**Director**  
President & CEO  
CrowdWorks Inc.



**Yasuhisa TAKATANI**

**Auditor**  
President  
E-guardian Inc.

# Executive Officers



**Tomio IKOMA**  
President  
With us Corporation



**Gen ISAYAMA**  
General Partner & CEO  
WiL, LLC



**Sorato IJICHI**  
Founder & CEO  
Creww Inc.



**Takayuki INOUE**  
Representative Director & President  
CARSEVEN DIGIFIELD.CO.,LTD.



**Tomoharu INOUE**  
President  
Inoue Business Consultants Co., Ltd



**Susumu IWATA**  
CEO  
YRGLM Inc.



**Tomohide IWATSUKI**  
CEO  
Leverages Co., Ltd.



**Katsuya UENOYAMA**  
CEO  
PKSHA Technology Inc.



**Tetsuya EBATA**  
President & Group CEO  
All About, Inc



**Toshiya OYAMA**  
Representative Director,  
President & Group CEO  
ADK Holdings Inc.



**Nagaharu OKAMOTO**  
CEO  
Mirai Works Inc.



**Yasuhiko OKAMOTO**  
Founder, President and Group CEO  
LIKE Co., Ltd.



**Reiko OKUTANI**  
Representative Director Chairman & CEO  
CCC Support and Consulting Co.,Ltd.



**Hisashi KITAMI**  
Representative Director and President  
List Co., Ltd.



**Masakatsu SAITO**  
Senior Executive Vice President  
MINKABU THE INFONOID, Inc.



**Daisuke SASAKI**  
Co-Founder and CEO  
freee K.K.



**Koki SATO**  
Group President & Chief Executive Officer  
Septeni Holdings Co. Ltd.



**Hajime SATOMI**  
Chairman, Representative Director,  
Sega Sammy Holdings



**Tetsuya SANADA**  
Director & Chairman  
KLab Inc.



**Takashi SHIBATA**  
President and CEO, Taiko  
Pharmaceutical Co., Ltd.



**Yuichiro SHIMIZU**  
President & CEO  
for Startups, Inc.



**Richard SYUKU**  
Representative & CEO  
DIGITAL VORN Co., Ltd



**Yoshikazu TANAKA**  
Founder, Chairman & CEO  
Gree Inc.



**Genichi TAMATSUKA**  
President and CEO  
LOTTE Holdings Co., Ltd



**Yosuke TSUJI**  
Representative Director, President and CEO  
Money Forward, Inc



**Yuki NAITO**  
President & CEO  
Drecom Co., Ltd.



**Takeshi(Tak) NIINAMI**  
Representative Director,  
President & CEO  
SUNTORY HOLDINGS LIMITED



**Keiji NISHIE**  
Chairman and Representative Director  
VECTOR INC.



**Kentaro NISHIO**  
Representative Director and President,  
Gunosy Inc.



**Hirofumi NOMOTO**  
Chairman Of The Board & Representative  
Director, TOKYU CORPORATION



**Yoshiyuki HAMADA**  
President  
Cisco Systems G.K.



**Yoshiaki FUJIMORI**  
Outside Director, Chairperson  
Oracle Corporation Japan



**Koji FUNATSU**  
Director, Corporate Advisor  
Transcosmos Inc



**Chikatomo HODO**  
Representative Director.  
Bayhills Co., Ltd



**Muneaki MASUDA**  
Chairman and CEO  
Culture Convenience Club Co., Ltd



**Taichiro MOTOE**  
Representative Director, President & CEO  
Bengo4.com,Inc.



**Hirotake YAJIMA**  
Representative Director.President & CEO & CCO  
Hakuhodo DY Media Partners Inc.



**Taro YAMANE**  
President  
miratap inc.



# Major Member Companies



# JX LIVE ! 2024

## Event Report ~Think Japan's Future Vision with Business and Political Leaders~

On October 9th, we hosted "JX Live! 2024 – Envisioning Japan's Future with Business and Political Leaders", an event dedicated to advancing JX (Japan Transformation). The event brought together leading business executives, politicians, and experts to engage in cutting-edge policy discussions in a dynamic roundtable format. In addition, we celebrated the "JX Awards", recognizing entrepreneurs who are shaping the next generation. Starting this year, we also introduced a new live pitch event, the "JX Challenge".

### JX LIVE! 2024 «ROUND TABLE»



### «SPECIAL DINNER»



### «JX CHALLENGE»

=Winner=

- Tomoki AKUTSU (TOUCH TO GO)



▼ The discussions are now being streamed on [JANE Channel]



新技術活用/高度人材獲得をどう実現するか？

どうすべき？日本のAI規制



学校は10万人のスタートアップ経営者を生み出せるか？

GXスタートアップと語る、日本の脱炭素成長戦略

### «JX Awards2024»

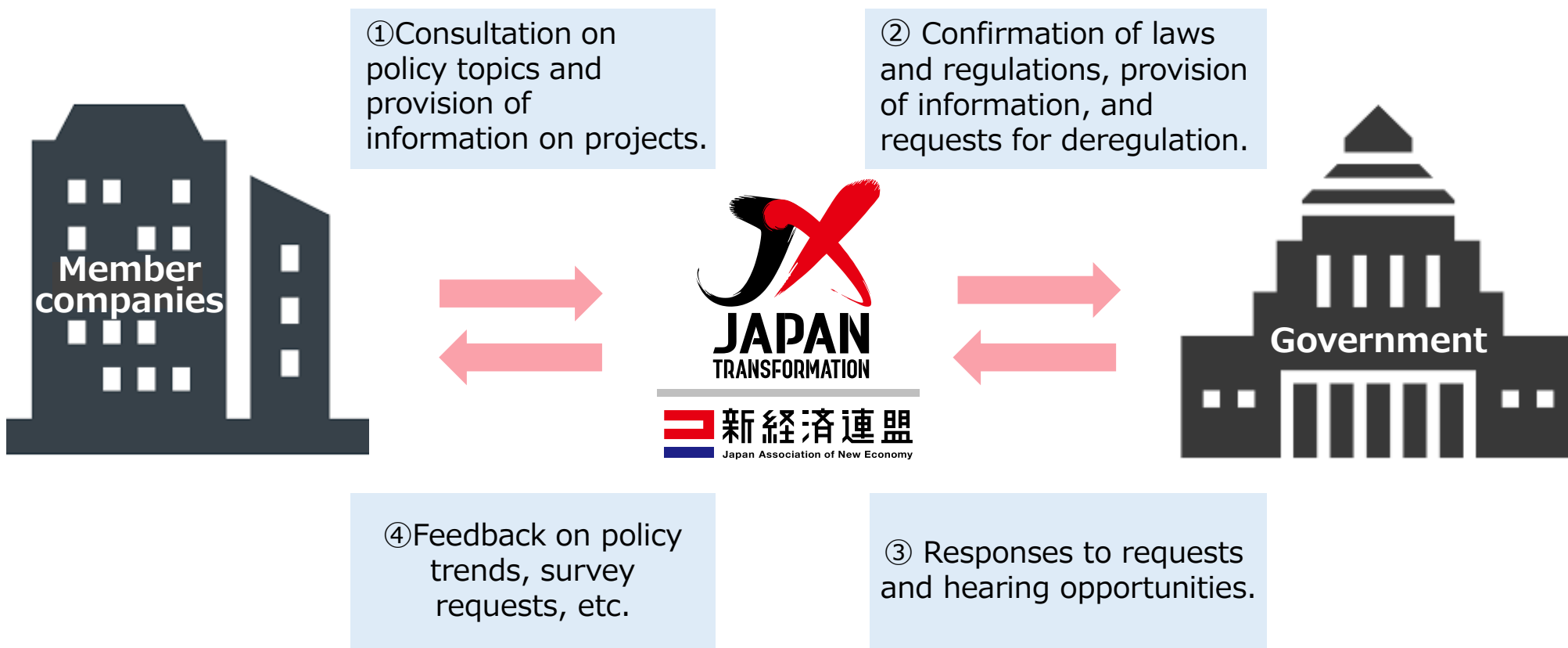
==Grand Prize==

- Hiroki KOGA (Oishii Farm)  
Selection Committee
- =Members' Special Awards=

- Ryo OGAWA (Timee)
- Naomi KURAHARA (Infostellar)
- Taka NAGAO (Kyoto Fusioneering)



Based on the principles of innovation, entrepreneurship, and globalization, JANE promote advocacy to the government for deregulation and other measures to ensure that government policies encourage the creation and revitalization of the digital economy and are fair to our member companies.





## Basic policy philosophy of JANE

(excerpts from the 10th Anniversary Policy Proposal)

Depopulation Low Growth Inward-looking society and economy Globally high tax rates Delay in digital readiness Lacking diversity in society Inflexible government



### JAPAN TRANSFORMATION Change Japan Fundamentally

**Make Japan a country where "people, knowledge, and money" gather from all over the world.**

**There is no future for this country unless we change Japan toward a new era with the power of entrepreneurs.**

### ✓ Important Measures for realization of JAPAN TRANSFORMATION(JX)

1

**Give more authority to the private sector**

- The role of the government should be shaped according to this core principle.
- Forster a **philanthropic ecosystem** centered on private sector.

2

**Reduce globally high tax rates**

- Countries with high taxes will inevitably decline.
- **Prerequisite for any reform** necessary for JX.

3

**Promote and use of "New Combination"**

- "New combination" of all the connections that are fluidized by digitalization.
- **Create new value and improve productivity** through "new combination".

## Policy Action Item (excerpts from the 10th Anniversary Policy Proposal)

### ① Drastic reduction in tax rates and elimination of Galapagos regulations in funding and business.

- In order to compete for global talent acquisition and attraction of company locations, drastic reduction of individual/corporate income taxation and inherit tax (e.g., maximum individual income tax rate from current 55% to 40%) and revision of departure tax.
- Revision to book value assessment taxation of tokens, including those held by third parties, and separate taxation of profits from crypto asset transactions.
- Removal of restrictions on the listing of class shares.
- Elimination of Galapagos regulations such as those that hinder inbound tourism (e.g., restrictions on heli-skiing and water cottages).
- Elimination of restrictions on C2C businesses such as ride-sharing and minpaku stays.
- Conduct a collective review of the necessity and effectiveness of all the individual "business laws".

☞ **Companies can create and develop global businesses on a level playing field.**

### ② Enact a "Basic Immigration Act" and establish an employment system of attracting people from the world.

- Clarification of the principles for accepting foreign nationals by enactment of the Basic Immigration Act and abolition of the technical internship system.
- Introduction and thorough enforcement of rules for starting and ending employment based on job descriptions, which is normal outside of Japan.
- Abolition of systems based on the "breadwinner of the family," such as the spousal deduction.
- Establishment of a social insurance/labor system that facilitates freelance and other forms of work other than "employment".

☞ **Individuals can get opportunities of new job, job change, and job assignment of their choice and demonstrate their abilities in jobs required in the digital age.**

☞ **Companies are able to utilize diverse and highly engaged human resources in the right place and at the right time.**

## ③ Promote reform competition among local governments and foster a philanthropic ecosystem

- Establishment of government system that promotes reform and competition among local governments with the *doshu* system as one option, and thorough national standardization of data infrastructure.
- Drastic tax reduce and social security spending reform, reform of the public interest corporation system and the donation tax system in an integrated manner, and creation of new money flow through the "private" sector playing a "public" role (e.g., venture philanthropy).
- Recruitment and assignment of highly specialized human resources, and legalization of the EBPM principle in the government.
- Abolishing the lifetime employment system for each ministry, which leads to bureaucrats becoming a resistant force tied to vested interests.
- Adopting the common law approach and avoiding "pre-emptive regulations" through codification.

☞ **Enables efficient government for evidence-based, pro-business responses in an agile manner.**

## ④ Break away from an educational style that accumulates individual knowledge and strengthen "LEEDF" education on a broad base

- L: Leadership/E: Education/E: Entrepreneurs/D: Digital/F: Financial education– strengthen those in elementary, secondary, and higher education.
- Expanding the number of faculty members with business experience, increasing the students in information related departments and curriculum reform in the university to respond to the digital age.

☞ **Enables individuals to acquire the ability to think for themselves and live in the digital age.**

## ⑤ Regulatory and taxation systems reforms to ensure digitalization in preparation for the Web3 era

- Enactment of the "Comprehensive Act for the Promotion of the Formation of Web3 Society" to collectively reform regulations and taxation systems that hinder the development and spread of blockchain/NFT.
- Revision of the "Basic Act for the Formation of a Digital Society" to clearly state the principles of complete digitization of all procedures in the public and private sectors, realization of a "zero-cash society" by 2030, and opening of APIs.
- Introduction of regulations prohibiting acts that impede competition and fee regulations focused on OS/applications stores.

☞ **Enabling "new combination" of connections throughout society that creates new value, not mere efficiency.**

## Recent policy proposals

### ■ Economic & Digital Policy

2024/11/8	Representative Director Mikitani Met with Prime Minister Shigeru Ishiba.
2024/10/15	Announced the "JX (Japan Transformation) Declaration 2024." >>>>>>>
2024/9/20	Submitted an "Open Letter of Inquiry on Policy."
2024/9/13	Submitted an "Open Letter of Inquiry on Policy."
2024/9/13	Announced the "Tax Reform Proposals for FY2025."



### ■ Startup Support

2024/11/28	Requested Improvements for Digital Wage Payments at the Cabinet Office's Regulatory Reform Promotion Council's Startup, DX, and GX Working Group.
2024/4/10	Explained Startup Promotion Policy Requests at the LD's Startup Promotion Committee.
2024/4/3	Requested regulatory reform of unlisted stock at the CAS Regulatory Reform Promotion Council's Working Group on Startups and Investment.
2024/3/28	Briefed on the standardization and digitization of procurement procedures of local governments at a hearing for business associations at the Ministry of Internal Affairs and Communication(MIC)s' Practical Study Group on Standardization and Digitization of Procurement-Related Procedures of Local Governments.
2024/1/25	Submitted opinions to the Ministry of Justice(MOJ)'s " Call for Opinions on the Draft Ministerial Ordinance Partially Amending the Commercial Registration Rules."

## ■ Telecommunications Policy

2024/8/20	Submitted Opinions on the MIC's "Study Group Report (Draft) on Ensuring the Soundness of Information Distribution in Digital Spaces" Public Comments.
2024/4/24	Submitted Opinions at the Digital Agency's "9th Digital Society Concept Meeting."
2024/1/22	Submitted comments on "Discussion Points on Telecommunications Policy in Response to Changes in the Market Environment (Draft)" proceeded under the MIC.

## ■ AI Policy

2024/7/4	[Seminar] METI Official Presents Comprehensive Explanation of the "AI Business Operator Guidelines."
2024/4/25	[Seminar] Agency for Cultural Affairs Official Presents Key Points on "AI and Copyright Perspectives."
2024/2/19	Submitted comments on the "AI Business Operator Guidelines" by the MIC and the METI.
2024/2/9	Submitted comments on the Agency for Cultural Affairs' "Basic Idea on AI and Copyright."

## ■ Rideshare Policy

2024/12/23	Announced the "Proposals for Securing Local Transportation and Promoting Ridesharing."
2023/10/17	Published Survey Results on Mobility Trends.
2024/5/24	Released the results of a survey on cab demand trends during "Golden Week"*. *week-long holiday period in Japan

## ■ Education Policy

2024/5/20	Delivered "Policy Recommendations for the Realization of Next Generation Education" to METI executives.
2024/5/13	Delivered "Policy Recommendations for the Realization of Next Generation Education" to Ministry of Education, Culture, Sports, Science and Technology(MEXT) executives.
2024/4/24	Delivered "Policy Recommendations for the Realization of Next Generation Education" to the Liberal Democratic Party(LDP) executives.
2024/4/18	Released "Policy Recommendations for the Realization of Next Generation Education".

## ■ Privacy Protection Policy

2024/12/5	Explained "Perspectives for Enhancing the Triennial Review of the Personal Information Protection Act" at the Personal Information Protection Commission Secretariat's Hearing.
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## ■ Digital Competition Policy

2024/12/16	Explained Opinions at the Japan Fair Trade Commission's "5th Study Group on Promotion of Competition for Specified Smartphone Software"
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## ■ Labor Policy and Freelance Policy

2024/9/24	[Seminar] The Reality of Dismissal Regulations - Why is Dismissal Said to be Difficult in Japan?
2024/8/19	[Seminar] Explanation Session on the Freelance Law - Explanation by Ministry Officials.
2024/6/7	Announced Proposals for Revising the Labor Standards Act and Related Laws.

## Carbon Neutral WG

- Launched in April 2022 as a platform for information sharing and discussion among JANE members. This is in response to the global trend of promoting carbon neutrality and the increasing number of companies in Japan that are working on management and business development that respond to a decarbonized society, and the increasing level of climate change response required of companies regardless of their size.
- It consists of three subcommittees: the EV Promotion Subcommittee, the Sustainability Promotion Subcommittee, and the Institutional Innovation Subcommittee. The Institutional Innovation Subcommittee is further divided into three subcommittees: the Green Transformation (GX) Human Resources Development Subcommittee, the Consumer Behavior Change Subcommittee, and the Carbon Pricing Subcommittee.
- 32 member companies participated in the WG. (\* As of December 2024)



### <Recent activities>

**2024/12/20** Vice chair and committee members spoke at Kanagawa Prefecture's "Key Points for Innovation in the Environment and Energy Sectors from a Policy Perspective [BAK Connecting Day #21]."

**2024/10/9** WG member companies participated in roundtable 4 "Discussing Japan's Decarbonization Growth Strategy with GX Startups - Towards Creating GX Unicorns from Japan" at "JX Live! 2024."

**2023/9/27** Submitted opinions on "Draft Guideline for the Promotion of Charging Infrastructure Development" prepared by METI.

**2023/7/11** Submitted "JX (Japan Transformation) Policy Proposal – JANE's Vision for Japan's Future" to Prime Minister Fumio KISHIDA. \* The proposal also mentions the GX.

**2023/7/3** The chair and vice chair spoke at the roundtable "Revitalizing Japan through Green Transformation (GX): GX as Japan's New Growth Strategy" at the JANE's anniversary event JX Live !.

**2023/4/27** Released JANE Carbon Neutral Vision, as an outcome of the year-long discussions in the WG.



▲Carbon Neutral WG Phase 2 Members

## Next Generation Education WG

- With growing interest in entrepreneurship education, STEAM education, and Digital Transformation(DX) in education to nurture the next generation of human resources, a new "Next Generation Education WG" has been established under the existing Education Reform PT (June 2023).
- The two subcommittees, "Entrepreneurship Education Subcommittee" and "Education DX Subcommittee," are mainly discussing the Entrepreneurship and STEAM education, as well as school affairs DX, promotion of the GIGA school concept, analysis and utilization of educational data (incl learning logs).
- 30 member companies participate in the WG (As of December 2024).



### <Recent activities>

- Hold a general meeting every two months, and two subcommittees are held monthly meeting.
- Presentations on next-generation education by member companies and exchange opinions with related ministries and educational organizations.
- Based on the discussions in the WGs and subcommittees, we prepare policy recommendations for the next curriculum guidelines. Measures to disseminate high quality entrepreneurship education are also discussed.



▲ Koji FUNATSU, JANE  
Executive Officer  
(Chair of Next Generation  
Education WG)



▲ Discussions in the WG  
(December 2023)



## AI Community

- With the rapid spread of AI in society, triggered by the emergence of AI technology, the purpose of this forum is to share and accumulate AI-related application cases and the latest policy trends through the sharing of AI development and utilization cases as well as to building relationships among member companies to create various synergy effects.
- Generally held monthly since its establishment in November 2023.  
As of December 2024, 50 companies have participated.
- The members present examples of AI utilization and development (business efficiency improvement, new business study, LLM development, etc.), and findings and challenges obtained through AI utilization in practice. Seminars on policy trends by experts and government officials are also scheduled.



### <Action Plan>

- Hold Monthly Meeting
- Presentations by member companies
- Exchange of opinions with relevant Ministries and Agencies
- Aiming to make policy proposals based on discussions in the Community



▲Kazuo TANAKA, CMO of Stockmark Corporation (left) and Takeshi SUZUKI, Director and Managing Executive Officer of Techmatrix Corporation (center) presenting at the first meeting



▲Discussions in the Community (Nov. 2023)

## DE&I Community

- Established a DE&I (diversity, equity, and inclusion) community to lead discussions on promoting social diversity and economic development. The goal is to implement measures necessary to innovate society and promote the active participation of diverse talent, including women and foreign nationals.
- Generally held monthly since its establishment in January 2025. As of January 2025, 20 companies have participated.
- Members will present their DE&I initiatives and best practices. In the first year, discussions will focus on themes such as "female empowerment in the business world," "fostering female digital talent and CTO/CISO," and "hiring foreign nationals and cross culture inclusion within companies."
- Through hearings with relevant government experts, the latest policy trends will be discussed. From the perspective of private companies actively engaging in DE&I, discussions will be held on the necessary measures to promote DE&I in Japan.



### <Action Plan>

- Hold Monthly Meeting.
- Presentations by member companies and visits to member companies.
- Exchange of opinions with relevant Ministries and Agencies
- Based on community discussions, planning to publish a collection of best practices from member companies



▲Community members



▲Discussions in the Community (Jan. 2025)

# Japan New Economy Index <JANE Index>

The world's first\* index created by a business association with its member companies as constituent stocks.

Returns since the start of JANE (Monthly basis)

\*Based on JANE's research (as of June 2019)



Jun 2012  
JANE started its activities

Dec 2024

148  
Issues

Includes all 148\* general members listed on the three TSE/TYO markets.

\*All stocks listed on the three TSE markets  
(Prime=68, Standard=20, Growth=60)

More than  
6  
times

Index rose to near 6,000 at the most recent high.

(\*June 1, 2012 as 1,000)

## Major Top Component Issues

- Japan Post Holdings
- Nitori holdings
- Tokyu Corporation
- Rakuten Group
- Oracle Corporation Japan
- CyberAgent
- Tokyu land holdings
- Ito En
- Kakaku.com
- Sega Sammy holdings
- Mercari
- Fujisoft
- Nippon Gas
- Seino holdings
- Nextage
- Money Forward
- Hazama Ando Corporation
- Toei
- Free
- Matsui Securities
- Funai Consulting Incorporated

## ■ Evening Meetup! by JANE



This series of events is targeted for entrepreneurs & executives, providing easy interaction between young and seasoned business leaders. JANE board members also participate in each event, which is held regularly in Tokyo and other locations. We plan to hold events throughout Japan in near future, so that everyone can interact with each other.  
(\* light meals & drinks will be provided.)

## ■ Member gathering event



Golf tournaments and mahjong tournaments for the purpose of developing relationships among member companies. The tournament is held at a prestigious golf course in the near Tokyo area, and the mahjong tournament, led by M-League Chairman and Vice Representative Director Fujita, is held under competitive mahjong rules.

## ■ JANE and local cities !!



This project aims to deepen connections with local cities throughout Japan and create new value. JANE member companies and high-profile companies that are growing and taking root in their regions speak frankly about the state of companies, the challenges they face, as well as their requests to JANE. We will widely disseminate the potential of the local economy and utilize this information in our future policy proposals.

## Member seminar/Event

### ■ "Must" lectures for management



新経済連盟 Japan Association of New Economy

第4期 注目集めるDE&I、その成功のカギは何か?①

女性活躍推進から始める、DE&I 戦略の進め方

ZOOM ミーティング/無料

**Sour ire**

堀江 敦子  
スリール代表

2024年2月6日 火 14:00-15:00

A "practical education course" offered to corporate managers and executives, as well as those who are seeking to start their own businesses. Specific theme is set each time and experts in various fields are invited to give lectures. The lecture is held 3 to 5 times each year. The first seminar in 2021 focuses on security theory, while the second seminar in 2022 focuses on organizational management theory.

### ■ PR lecture



【セミナー】会場開催 + 懇親会

新経済連盟 Japan Association of New Economy

**広報講座**

記者が語るメディアリレーション構築

11.22(金) 15:00-17:30 (懇親会 16:30-)

会場：虎ノ門琴平タワー3階 大会議室

講師 宮野 健男 様  
共同通信社 編集局次長

A highly popular practical course for those in the PR and IR departments. Held multiple times a year, it covers everything from the basics to advanced PR techniques, including press release writing and media relations. Instructors include Takeo Miyano (Deputy Editor-in-Chief at Kyodo News) and other media professionals from NewsPicks, Nikkei Business, and TV stations.

### ■ Cutting-Edge Business Seminar in Diet



【最先端ビジネスセミナー in 国会】

新経済連盟 Japan Association of New Economy

地方創生 2.0  
二地域居住の促進・災害対策の強化  
1. 二地域居住の促進 2. 災害対策の強化

12/18 (水) 12:00-13:00

会場：衆議院第一議員会館1階 多目的ホール

講師：井上 高志 理事  
株式会社UPJしし  
代表取締役会長

The "Cutting-Edge Business Seminar in the Diet," where member companies share their advanced technology-driven businesses and policy proposals with invited members of parliament, started in 2018 and has been held 18 times so far. We also provide opportunities for business card exchanges between member companies and parliamentarians, which can be beneficial for future activities

## ■ Policy MeetUp!



Based on requests from member companies, this seminar series provides information on the latest policy trends from the JANE secretariats. Participants can learn about the latest policy trends, policies they can benefit from, and industry trends to watch. The seminars are conducted in a hybrid style (online and in-person seminars), with a social networking session following the seminar at the venue.

## ■ International Study Group



In FY2023, we held study sessions on international trends, where outside experts provide commentary on hot topics in overseas legal and regulatory trends relevant to our policy recommendations, including non-financial information disclosure (8th session), crypto asset regulations in major countries (7th session), and the introduction of OECD Pillar 2 (6th session), lobbying trends and recent tech policy issues in the EU (5th session).

## ■ Media MeetUp!



This is a networking event with the media for PR professionals from member companies. It is an opportunity to speak directly with leading media representatives about recent topics of interest and behind-the-scenes stories. The first event was held in February 2024 and will be held regularly.

## ■ Art Action Forum



Established in 2019 as a loose membership forum to pursue collaboration between art and business. It holds special previews of art events for management and seminars on art and business, and in 2022 will change its name to "Art Action Forum" to make it more active. In 2024, we will continue to hold tours to participate in art fairs in Kyoto.

## ■ Overseas business tours



A business tour for executives. In 2024, we sent a delegation to the Kingdom of Saudi Arabia and the Emirates of Dubai and Abu Dhabi in the United Arab Emirates. We plan to continue sending delegations in the future to encounter innovative and top-notch business and policy models.

◀ ◀ ◀ Photos: Middle East tour in 2024 ▶ ▶ ▶

## ■ NEST-NEXT



A platform for executives, government officials, and others to discuss cutting-edge business trends.

The theme of the second edition in 2023 is "Georgia's Potential in the IT Business."

▶ ▶ ▶





## Apply

Fill out the enrollment form on the web.  
Application process can be completed online.

\*Please add your company's team mailing list as the second contact.

1



## Meeting

A 30-minute meeting with JANE secretariat team will be arranged.

2



## Approval

Membership will be granted after review and approval by the Board of Directors.

\*Board meetings are held annually in Feb, Mar, Jun, Sep, and Dec.

3



## Membership Fee

- Annual Membership Fee : ¥200,000
- Admission Fee : No charge

\*Member services, including seminar entry are provided at no additional cost (some actual costs may apply).